

Social Monitoring Report

1st Semestral Report
April 2021

Cambodia: Integrated Urban Environmental Management in the Tonle Sap Basin Project

(Volume 3 of 3)

Prepared by the Ministry of Public Works and Transport for the Kingdom of Cambodia and the Asian Development Bank.

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Stakeholder Group	Description and Function	Influence (What ways could this group potentially affect the project's success?)	Importance (How does this group stand to lose or gain significantly from the project?) is required to indicate in their proposal their experience and proposed approach to these communities.
Village Chiefs and Village Development Committees (VDC)	<p>fishing as their primary source of livelihood and are thus highly dependent on the Tonle Sap Lake. The Ethnic Cham is generally better integrated and lives alongside the mainstream Khmer population in the project areas. The ethnic Vietnamese floating village residents are classified as immigrants and may not have Khmer nationality in all instances; although they have been residing for generations⁴. They are considered to be a vulnerable group for this project.</p> <p>The VDC is an instrument of both the government and the people and also to be a facilitator of village-wide community organization.⁵</p>	<p>The role of the VDCs is important in Output 3 and village chiefs of affected villages sit on the provincial resettlement subcommittee working group. The village chiefs were also instrumental in facilitating participation and consultation activities during project preparation.</p>	<p>Output 3 on community-driven urban environmental improvement program will be managed as a rolling program by the PIUs through a contract with an NGO. The NGO will work with the VDCs and PIUs in planning and implementing the program in each of the pre-identified villages. Chiefs of the affected villages also sit on the Provincial Resettlement Sub-committee Working Group (PRSC-WG) and are thus involved in information and education campaigns, resettlement plan updating and implementation and other safeguards activities. They have a role in the Cambodia's decentralization and deconcentration.</p>
Private sector – solid waste management operators	<p>Both municipalities have entered into arrangements with individual (private) contractors for collection and disposal of waste.</p>	<p>None expected, as each has agreed that they will not continue with collection after the project. However, discussions with the individuals may resume during implementation.</p>	<p>There is potential to work with the existing human resource in expanding private sector involvement in waste collection.</p>
Provincial Governments	<p>Provincial governments around the</p>	<p>The provincial governments around</p>	<p>The provincial government will</p>

⁴ ADB. 2005. *The Tonle Sap Basin Strategy*. Manila.

⁵ Cambodia Development Resource Institute. 1998. *Learning from Rural Development Programs in Cambodia: Working Paper 4*. Phnom Penh.

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	Tonle Sap participated in discussions on the Tonle Sap Urban Areas Development Framework. Provincial governments specifically in Kampong Chhnang and Pursat have been engaged in project design and investment prioritization for the project.	Tonle Sap will be instrumental in maintaining the momentum with the Tonle Sap Urban Areas Development Framework. The provincial governments in Kampong Chhnang and Pursat will coordinate and monitor project activities of the PIU and will support the PIU in carrying out the approved urban development strategies; provide staff for the PIU together with the Municipal Governments.	Priority issues identified by the local government (poor environmental sanitation: a combination of flood and liquid wastewater removal and solid waste) will be addressed; enhanced capacity for Project Implementation, Operation and Maintenance through capacity-building activities (on-the-job training) supported by the Project. They have a role in Cambodia's decentralization and deconcentration.
Municipal Governments	Municipal governments around the Tonle Sap Lake. Together with the Provincial Department of Public Works and Transport, the municipal government in Kampong Chhnang and Pursat will be the implementing agency in each project municipality.	Will staff each PIU together with the Provincial Government. The municipal governor in Kampong Chhnang and Pursat has been a focal point for project preparatory activities.	Priority issues identified by the local government (poor environmental sanitation: a combination of flood and liquid wastewater removal and solid waste) will be addressed; enhanced capacity for Project Implementation, Operation and Maintenance through capacity-building activities (on-the-job training) supported by the Project. They have a role in Cambodia's decentralization and deconcentration.
Sangkat/ Commune	Sangkat is the subnational administrative unit in urban areas. Commune is its equivalent in rural areas.	Sangkat and commune chiefs are key facilitating information to its residents. Sangkat Chiefs sit on the Provincial Resettlement Sub-committee (PRSC).	Sangkats and commune chiefs play a key role in consultation and participation. They have a role in Cambodia's decentralization and deconcentration.
Ministry of Public Works and Transport (MPWT)	MPWT is mandated to "Build, maintain and manage all the transportation infrastructure such as roads, bridges, ports, railways, waterways and buildings" ⁶ in the nation.	Project Executing Agency (EA). The Executing Agency will establish a Project Management Unit (PMU), which will be responsible for the day-to-day management of the Project.	Enhanced capacity for Project Implementation, Operation and Maintenance through capacity-building activities (on-the-job training) supported by the Project.
Ministry of Economy and Finance (MEF)	According to the Anukret № 04/ANK/BK dated on 20th January	All withdrawal applications from the Project imprest accounts will be	MEF representatives will sit on the Project Steering Committee (PSC)

⁶ <http://www.mpwt.gov.kh/about-ministry/mission-and-function.html?lang=en>

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	<p>2000 of the Royal Government of Cambodia. Ministry of Economy and Finance (MEF) is delegated by the Royal Government to perform the mission of guidance and administration of the economy and finance of the Kingdom of Cambodia in order to support economic development and to improve the living standards of Cambodian people based on the principles of a free market economy and social equality</p>	<p>A joint-prakas will be issued between MEF and MPWT on the establishment of a special utility unit and special utility accounts. The semi-autonomous unit, will have ring-fenced accounts, that will enable them to collect and use urban services user fees for O&M of urban investments.</p>	<p>The PMU and PIUs will include a member of the MEF and department of economy and finance, respectively, and will be a member of the National Task Force on Urban Development.</p>
<p>Ministry of Water Resources and Meteorology (MOWRAM) and Tonle Sap Authority (TSA)</p>	<p>MOWRAM has the mandate for river basin planning together with the Cambodia National Mekong Committee. The TSA has the mandate to protect the Tonle Sap Basin. MOWRAM is the Chair of the TSA.</p>	<p>Close coordination is required with MOWRAM and TSA on project implementation at the national and subnational levels. The TSA has endorsed the project and concept documents on 16 January 2014.</p>	<p>Will be a member of the proposed PSC and departments of Water Resources and Meteorology will be members of the provincial coordination committee for the project in both towns.</p>
<p>Ministry of Land Management, Urban Planning and Construction (MLMUPC)</p>	<p>MLMUPC is responsible for governing land use, urban planning, construction projects, and the resolution of land use conflicts</p>	<p>Close coordination is required with MLMUPC, as they have the mandate on urban and spatial planning. They are preparing an urban development strategy, with support from another ADB technical assistance.</p>	<p>A joint-prakas will be issued with MPWT and MLMUPC on the Tonle Sap Urban Areas Development Framework. Will be a member of the proposed PSC and National Task Force on Urban Development.</p>
<p>Ministry of Interior (MOI)</p>	<p>Responsible for public administration throughout Cambodia's provinces and districts. The Ministry governs the Cambodian National Police and the administration of the law enforcement; including the police academy, police training, judicial police, anti-drug efforts, border police and prison administration.</p>	<p>Close coordination is required with MOI, as they have the mandate on subnational urban planning and municipal boundary demarcation.</p>	<p>Will be a member of the proposed PSC and National Task Force on Urban Development. Representatives of MOI are regular members of the PRSC-WG</p>
<p>Ministry of Women's Affairs (MOWA) and the Gender Working Group in MPWT</p>	<p>Together with the Cambodia National Council for Women (CNCW), MOWA constitutes the National Machinery for promotion of gender equality and women's empowerment. It is tasked</p>	<p>Important partners for the promotion of gender equity across project activities and successful implementation of the Project Gender</p>	<p>Alignment of MPWT's gender working group's gender mainstreaming action plan with the project's GAP is essential. Regular feedback and reporting is important to showcase</p>

Stakeholder Group	Description and Function	Influence (What ways could this group potentially affect the project's success?)	Importance (How does this group stand to lose or gain significantly from the project?)
Ministry of Environment (MOE)	<p>with monitoring and evaluating policies and programs to assess their contributions to achieving the Government's goals in promoting gender equality and the empowerment of women. MOWA works with the gender working group in MPWT</p> <p>Ministry of Environment is the government agency that reviews environmental documents and issues environment certificates prior to construction.</p> <p>The Department of Climate Change is also based in MOE.</p>	<p>Potential partner in IEC activities in the project towns, as they are already involved in local training activities related to environmental management, waste management, and energy. They already work with the Kampong Chhnang Department of Women's Affairs in these activities and thus this could be a starting point for gender mainstreaming in similar activities.</p> <p>The department of climate change is in MOE and the SPCR coordinator. Both are essential for SPCR cofinancing and coordination of efforts under the project.</p>	<p>Environment clearance certificates are required for proposed investments under the project. Regular updates and coordination meetings are required for SPCR cofinancing in the project.</p>
Inter-ministerial Resettlement Committee (IRC) in Ministry of Economy and Finance	<p>The inter-agency committee responsible for clearing all resettlement plans and implementing resettlement activities.</p>	<p>Resettlement activities need to be implemented satisfactorily before contract awards can be issued.</p> <p>IRC's involvement and commitment is essential in managing resettlement impacts on the project.</p>	<p>IRC's clearance and participation is essential in updating resettlement plans, implementing resettlement plans, securing government budget for resettlement activities, issuing public information booklets, etc. Feasibility studies cannot be approved without their concurrence on resettlement plans. Contract awards are also contingent on resettlement activities being implemented satisfactorily.</p>
Civil Society Organizations (CSOs) and Nongovernmental Organizations (NGOs)	<p>There are currently local groups such as the Village Health Support Group in Pursat that are working with provincial Department of Women's Affairs in conducting village level trainings on waste, sanitation and HIV. Other CSOs</p>	<p>CSOs/NGOs are potential partners in strengthening community participation and benefits. They can also be a source of project risk, if regular information and consultations are not completed during implementation.</p>	<p>The project will propose a formal partnership with an NGO to assist in implementing Output 3.</p> <p>It will be important to hold regular consultations with the NGOs and CSOs, and include a formal</p>

Stakeholder Group	Description and Function	Influence (What ways could this group potentially affect the project's success?)	Importance (How does this group stand to lose or gain significantly from the project?) mechanism for grievance redressal in the project.
	may include the irrigation water user groups in Kampong Chhnang. There are NGOs that are working in Cambodia in partnership with the Government on community mobilization and development.		An INGO with experience in Cambodia, urban/environment/sanitation and community development will be contracted for the implementation of Output 3 (CMEI)
Development Partners	Development partners such as ADB, Japanese International Cooperation Agency (JICA), Agence Francaise de Developpement (AFD), and Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) have previously provided support to the urban sector in Cambodia.	Coordination and information sharing is required to ensure efficient development aid assistance and synergies in project activities in Kampong Chhnang and Pursat. GIZ and JICA are working in Kampong Chhnang (urban master plan and drainage, respectively), and JICA in Pursat (water supply and road development).	Interested development partners may participate as part of the proposed National Task Force on Urban Development, which will be chaired by a MPWVT representative.
Asian Development Bank	Infrastructure bank providing investment capital and technical assistance for the project.	Importance of adhering to ADB policies to ensure continued project implementation. Policies include: safeguard, procurement, accounting and disbursement, anti-corruption, financial management, audit, and governance.	ADB will (i) assist the PMU through timely guidance at each stage of project implementation following agreed implementation arrangements Reviews all documents that require ADB approval; (ii) Approve procurement activities; (iii) Conduct periodic loan review missions, safeguard monitoring missions, a mid-term review and a completion mission for the project; (iv) Ensure compliance of all loan covenants in covenants list; (v) ensure timely processing of withdrawal applications and release of eligible funds; (vi) ensure compliance of financial audit recommendations; (vii) with assistance of MOP, regularly update the project performance review reports; and, (viii) regularly update project information disclosure on the ADB website

Source: Asian Development Bank

Table 4: Participation Plan

Stakeholder Group	Objective of their Involvement (Why included)	Participation Methods			Cost Estimates
		Approach to Participation and Depth	Method	Responsibility	
ADB	Financing partner. Internal coordination amongst divisions/departments.	Provide progress updates to CIF-coordinator, Department focal point, and SPCR coordinator in ADB Cambodia office, as required.	Discussions, sharing of back-to-office reports, and other documentation.	ADB mission leader and team.	None.
MPWT	Project Executing Agency (EA)	Through the Project Management Unit (PMU), the EA will have the following main roles in the Project: overall project planning; ensuring designs, procurement, and contract documents are prepared and approved; assisting the PIUs in approvals, the goods, works and services required for the project; monitoring and reporting to the Government and ADB; ensuring compliance with the various project safeguards and covenants; and assisting with the sustainability of the project outputs	Establishment of a PSC and PMU with assigned staff. Monitoring and evaluation activities. Regular implementation and coordination meetings with other ministries and at the subnational level. Lead of the National Task Force on Urban Development (together with MOI and MLMUPC)	Support from Project Management and Implementation Support Consultants (PMIS)	Incorporated in budget for project administration
MEF (including IRC)	Budget, project loan/grant signatory, and responsible for resettlement.	A member of the PSC, and closely involved and consulted with during project preparation and implementation.	Member of PSC. Clears withdrawal applications for the project. The IRC in MEF approves	MPWT to ensure that MEF is fully informed about project implementation and	Incorporated in budget for project administration

Stakeholder Group	Objective of their Involvement (Why included)	Participation Methods			Cost Estimates
		Approach to Participation and Depth	Method	Responsibility	
		MEF will also be an important partner in establishing the special utility unit, ensuring accountability of this unit and the special account	resettlement plans and implements resettlement activities, including compensation. Department of Economy and Finance in Kampong Chhnang and Pursat will be on the project coordination committees in each province.	budgetary issues.	
MOWARM / TSA	Ministry responsible for overseeing the management of the Mekong Basin (and the Tonle Sap Basin) in terms of the management of water resources and meteorology.	To partner with them during project implementation and seek their advice and support.	TSA is a member of the PSC. MOWARM's provincial departments are members of the provincial coordination committees.	PMU, PIU, with support from PMIS	2015-2021 Incorporated in budget for project administration
MLMUPC	Ministry responsible for land management, urban spatial planning, and master plan development.	To partner with them during project implementation.	MLMUPC is a member of the PSC and the National Task Force on Urban Development MLMUPC provincial departments are members of the project coordinate committee.	PMU, PIU, with support from PMIS	2015-2021 Incorporated in budget for project administration
MOI	Ministry responsible for public administration in Cambodia and for establishing municipal boundary and local administration.	To partner with them during project implementation.	MLMUPC is a member of the PSC and the National Task Force on Urban Development MOI's provincial departments are members of the project coordinate committee.	PMU, PIU, with support from PMIS	2015-2021 Incorporated in budget for project administration
DPWT	Kampong Chhnang, PDPWT & Town Municipality, and	Through the PIUs, will be responsible for ensuring	Establishment of PIUs in	PMU, with support	2015-2021 Incorporated in budget for

Stakeholder Group	Objective of their Involvement (Why included)	Participation Methods			Cost Estimates
		Approach to Participation and Depth	Method	Responsibility	
	Pursat, DDPWT & Town Municipality will be the implementing agencies and members on the Project Implementation Units (PIUs)	effective Project implementation, particularly through effective construction supervision. PIUs will be established in Pursat and Kampong Chhnang, and their main roles and responsibilities are in implementation planning; project supervision, monitoring and reporting; and day to day management of all project implementation activities	each town. Daily monitoring of project activities. Regular meetings with MPWT (PMU) and other stakeholders at the subnational level regarding project implementation activities.	from PMIS	project administration
Provincial, Municipal, Sangkat, Village Authorities	The local government (municipal, sangkat, village authorities) will support implementation of Project on the ground; including ensuring high levels of community participation (particularly of vulnerable groups) in project activities, carry out information dissemination in sangkats and villages, and help organize public meetings/consultations in connection with Project activities. Municipal/Sangkat/Village leaders have vital role in ensuring project information reaches target beneficiaries, especially women, ethnic minorities, the poor and other vulnerable households	Participation through membership in provincial coordination committee and through working with the PIUs. Establishment and application of Project Grievance Redress Mechanism, as outlined in safeguard planning documents.	Lead of the Provincial Coordination Committee to oversee project implementation in the towns. Work with existing subnational institutions (e.g., VDCs). Regular meetings with project implementation units and regular consultations with communities. First point of contact for grievances by communities or CSOs; hence, training and awareness required on proper redressal procedures.	PIU, with support from PMIS, PMU and NGO contracted for Output 3.	Incorporated in budget for project administration

Stakeholder Group	Objective of their Involvement (Why included)	Participation Methods			Cost Estimates	
		Approach to Participation and Depth	Method	Responsibility		
Ministry of Environmental and Provincial Department of Environment (PDOE)	The MOE is involved to provide environmental clearance prior to the award of civil works. The SPCR coordinator and department of climate change are in the MOE. PDOE is responsible for environmental sanitation and monitoring, including climate change. PDOE, Department of Women's Affairs, Department of Health may be partners in supporting the PIU on solid waste management capacity building/IEC as they are already involved in environment, waste and sanitation trainings at the village level.	Consult with them during project preparation and to continue providing updates and feedback. Provide updates during SPCR coordination meeting. Climate change, environmental monitoring and sanitation activities. May be a partner in IEC design and implementation.	MOE may be invited to PSC meetings, when climate change or environment. DOE is member of each provincial coordination committee. Regular meetings, consultations with the project team through established project channels. Involvement in IEC and environmental monitoring and capacity development.	PMU, PIU, with support of PMIS and NGO contracted for Output 3.	2015-2021	Incorporated in budget for project administration especially from SPCR grant.
Provincial Department of Health (PDOH)	PDOH, PDOE, Department of Women's Affairs may be partners in supporting the PIU in solid waste management capacity building/IEC as they are already involved in environment, waste and sanitation trainings at the village level.	Involve as partner in sanitation and hygiene IEC, including the awareness activities related to climate change and HIV awareness.	Regular meetings, consultations with local communities and collaboration with NGO for Output 3.	PMU, PIU, with support of PMIS and NGO for Output 3.	2015-2021	Incorporated in budget for project administration especially from SPCR grant.
Gender Working Group in MPWT and Provincial Department of	GWG/MPWT and DOWA may be partners in supporting the PIU in monitoring the implementation of the Project GAP and ensuring	Their support could help ensure women's participation in project activities and that project design and benefits are gender-sensitive.	Regular meetings, consultations, involvement in capacity building and training activities	PMU, PIU, PMIS and NGO for output 3	2015-2021	Incorporated in budget for project administration especially from SPCR grant.

Stakeholder Group	Objective of their Involvement (Why included)	Participation Methods			Cost Estimates
		Approach to Participation and Depth	Method	Responsibility	
Women's Affairs (DOWA)	women's active participation in project activities.				grant.
Development partners	To coordinate efforts and make financing more effective	Semi-annual urban task force meetings and coordination opportunities, supported by the project.	Sharing and exchange of information.	MPWT, PMU director, PMIS team leader, ADB Mission leader, and urban focal person in ADB Cambodia office.	Incorporated in project budget for meetings.
Private Sector	Potential partner in provision of SWM services, particularly waste collection	Explore potential for expanding private sector involvement in waste collection	Potentially entering into contract with private companies for expanding waste collection services in project areas	PIU, subnational government, PMIS	Incorporated in project budget; part of the private sector specialist's TOR.
Civil Society Organizations (CSOs) and Non-governmental organizations (NGOs)	Can provide support for encouraging participation of women and other vulnerable groups; Potential involvement in SWM IEC Implementation of Output 3 (international NGO)	Work with local CSOs and NGOs to help facilitate and encourage participation of women, ethnic minorities and the poor in the Project areas. Help generate project support and monitor project activities in the communities	Subcontracted for output 3 Hold regular consultations to keep them informed and generate synergies Potential resource persons in designing IEC that effectively reaches women and vulnerable/marginalized groups	PMU, PIU, PMIS, subnational government	Incorporated in budget for project administration - especially from SPCR grant. Output 3 Implementation of Output 3 (international NGO) Implementation of Output 3 (international NGO)
Project Beneficiaries (poor and non-poor households)	Target beneficiaries need to be meaningfully consulted and actively participate throughout the project cycle to generate ownership and promote sustainability of	Identification of community-led urban environmental improvements	Participate in regular public consultations Beneficiaries of IEC efforts Participation in monitoring	PMU, PIU, Local government, PMIS, PRSC	Incorporated in budget for project administration, especially

Stakeholder Group	Objective of their Involvement (Why included)	Participation Methods			Cost Estimates
		Approach to Participation and Depth	Method	Responsibility	
	project activities and investments; maximize project benefits and find the best ways to minimize adverse impacts		and evaluation activities		output 3.
Women	Women constitute approximately 52% of the population in each of the Project towns. Urban environment issues that the Project seeks to address may have specific gender-related impacts.	Gender Action Plan (GAP) developed. Actions include, among others: (i) Meaningfully consult with women on detailed designs to ensure their needs and preferences are incorporated, and to include woman and child safety measures; (ii) Incorporate menstrual hygiene management features in communities for improved solid waste management; (iii) Equal pay for men and women for work of equal type; (iv) Safe working conditions for men and women construction workers; (v) Sanitation grants to IDPoor 1 and 2, including female-headed households; and, (vi) Hygiene IEC campaigns cover topics that are important for women	GAP implementation	PMU, particularly Social Development/Gender Focal Point, Safeguards Officer PIU, PMIS Support from MOWA and PDOWA	Incorporated in budget for project administration, especially from SPCR grant.
Vulnerable Groups	These groups are generally marginalized in the decision-making process and are often disproportionately affected by the issues that	Meaningful consultation throughout Project Cycle and specifically - All capacity building	Ensuring participation in consultations, IEC and capacity building activities and efficient implementation of GAP and social	PMU and PIU, particularly social development and safeguards focal	Incorporated in budget for project administration, especially

⁷ Including ethnic minorities (e.g., Cham and the Vietnamese), poor and vulnerable households, and those headed by the elderly or the disabled.

Stakeholder Group	Objective of their Involvement (Why included)	Participation Methods			Cost Estimates
		Approach to Participation and Depth	Method	Responsibility	
	<p>the Project seeks to address. Participation strategies will ensure that they are consulted and meaningfully participate throughout project activities that may affect them</p> <ul style="list-style-type: none"> - Identification, selection and design of community-led environmental improvements - During construction/ maintenance of infrastructure works. 	<p>activities held under the Project</p> <p>safeguards.</p>	<p>points.</p> <p>Local Government</p> <p>PMIS</p> <p>PRSC</p> <p>Support from MOWA, PDOWA, NGOs and CSO partners</p>	<p>from SPQR grant.</p>	

Source: Asian Development Bank

ANNEX G: Hand over documentation

Kingdom of Cambodia
Nation Religion King
XXXXXXXXXXXXXXXXXXXX

Ministry of MEF
Ref No.: 6373

PP, date July 21, 2020

Subject: Handing over the affected areas of Integrated Urban Environmental Management in the Tonle Sap Basin Project TS1 in Pursat Province.

Reference: - Letter No. 3619 dated September11, 2017 of MPWT

- Letter dated December 12, 2019 of ADB regarding to agree on planning DMS for SWM subproject in Pursat Province.
- Letter dated December 30, 2019 of ADB regarding to agree on planning DMS for sewerage system subproject in Pursat Province.

As stated in the object and reference above, I would like to inform His Excellency the Senior Minister that the working group of the IRC and the working group of Pursat Provincial Sub-Committee in cooperation with local authorities (Villages, Sangkats and Municipalities) have provide policy subsidies to 26 AHs affected by the Integrated Urban Environmental Management in the Tonle Sap Basin Project TS1 in Pursat province, including the Sub-project on Solid Waste Management for 5 AHs and Sub-Project Sewerage for 21 AHs.

Therefore, the working group of IRC would like to hand over sites that have already been compensated to the Ministry of Public Works and Transport in order to give company for construction to carry out the planned engineering work and continue to manage and use these land sites in accordance with the sub-decree No. 197, dated 23 November2009 on the Management of Right Of Way (ROW) along National Roads and Railways of the Kingdom of Cambodia from the date of handing over this document.

The locations of land and AHs that have already been affected are as follows:

No.	Description	Sangkat	City	Province
1	Sub-project on Solid Waste Management in Pursat city	Ph teas Prey	Pursat	Pursat
2	Project Sewerage in Pursat City	Roleab	Pursat	Pursat

As mentioned above, His Excellency the Senior Minister please be informed and managed accordingly.

Please accept the assurances of my highest consideration.

and

Project

Secretary of State, MEF

President of IRC for ADB

Signed and Stamped

NHEAN LENG

CC:

- MLMUPC
- General Department of State Properties and Non-Tax Revenue
- Administration of Pursat Province
- Chronology

Գ	Վարչապետի կողմից ստորագրված	ԱՄՆ	ԵՄԵՍ	ԵՄԵՍ
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Կրթության նախարարական կառուցվածքի կողմից կատարվող
 կրթության կառուցվածքի կառուցումը

**Կրթության նախարարական կառուցվածքի
 կառուցվածքի կառուցումը**



ՔՐԻՆ

Կրթության նախարարական կառուցվածքի կառուցումը
 կառուցվածքի կառուցումը
 կառուցվածքի կառուցումը

Կրթություն



ANNEX H: Temporary market site

Parcel New Market for moving Vendors on Street for Construction

